

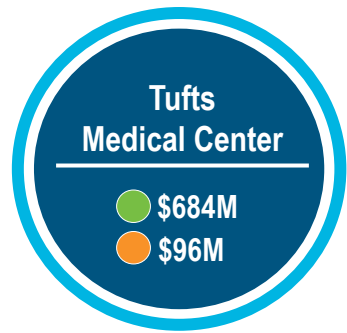
Fiscal Year 2015.^

Tufts Medical Center Parent

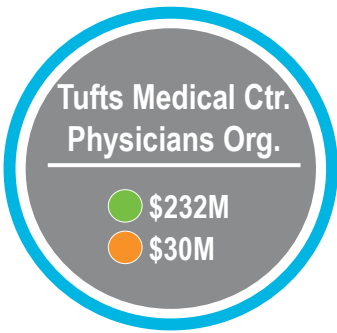
\$915 Million  
Operating Revenue

\$182 Million  
Net Assets

Acute Hospitals



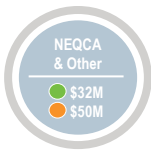
Physician Organizations



Other Health Care Providers



Other Organizations  
*See the technical appendix for details*



Consolidating Eliminations: (\$45M)  
(\$0.1M)

At a Glance

Wellforce provides health care services in Boston and eastern Massachusetts. It is comprised of the parent companies of Tufts Medical Center and Circle Health and was not financially consolidated in FY 2015.

Tufts Medical Center Parent

1  
Acute Hospital

5K  
Employees  
(Approximately)

-\$17M  
Total Profit/Loss

-1.8%  
Total Margin

Entity	Profit (Loss) in Millions	Total Margin
Tufts Medical Center	(\$18.2)	-2.6%
Tufts Medical Center Physicians Org.	(\$2.9)	-1.2%

Fiscal Year 2015.^

Circle Health

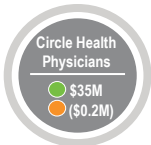
\$465 Million  
Operating Revenue

\$159 Million  
Net Assets

Acute Hospitals



Physician Organizations



Other Health Care Providers

Not applicable

Other Organizations  
*See the technical appendix for details*



Consolidating Eliminations: (\$6M)  
\$0M

Circle Health

1  
Acute Hospital

4K  
Employees  
(Approximately)

\$3M  
Total Profit/Loss

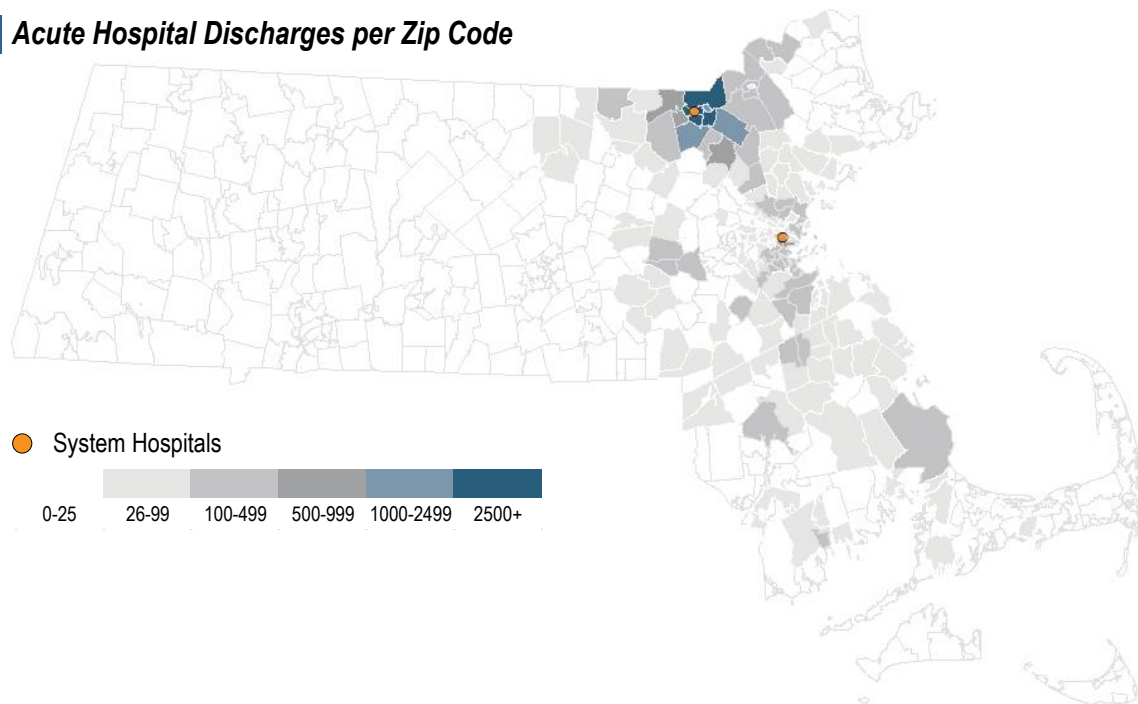
0.6%  
Total Margin

Entity	Profit (Loss) in Millions	Total Margin
Lowell General Hospital	\$10.7	2.5%
Circle Health Physicians	(\$6.3)	-18.1%

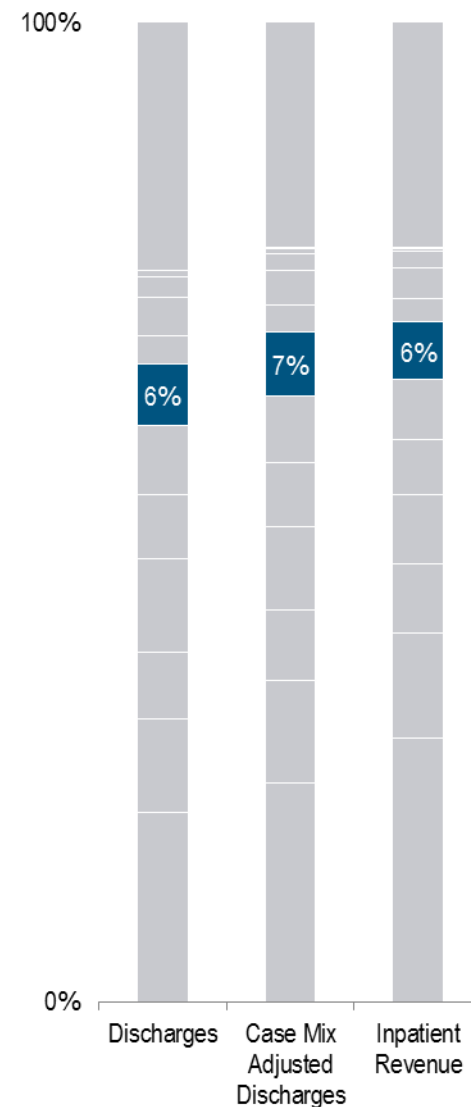
Notes

\* Wellforce was not financially consolidated in FY15.  
^ Operating revenue percentages are calculated based on Tufts Medical Center Parent and Circle Health's respective total FY15 values.

**AH** Acute Hospital Discharges per Zip Code



**AH** System's Percentage of all Massachusetts Acute Hospital...



**PO** Physician Organization Alternative Payment Adoption

